Gender Equity Employment Analysis Tool



Preamble

Welcome to the Gender Equity Employment Analysis Tool developed by ShantiWorks in conjunction with Nillumbik Shire Council and Banyule City Council. This tool has been designed to support each council to analyse, monitor and transform recruitment and employment practices in ways that strengthen gender equity processes as a step toward gender equality and the eradication of discrimination and violence against women in our community. The Gender Equity Employment Analysis Tool aspires to transform the underlying inequalities that are embedded in institutional policies, procedures and practices.

The tool is designed to emphasise the importance of initial and ongoing data collection and review in identifying opportunities to work towards gender equality through recruitment and employment, and in how to situate gender equality within an overall focus on diversity.

Users of the tool have an opportunity to develop actions that spring from this data collection to achieve social and gender transformation. A transformational approach towards gender equity analysis and action goes beyond a focus on making structures and processes more inclusive of women, or empowering women to achieve the same positions or results as men. It also goes beyond recognising that women have specific and different needs to men, and beyond actions that address these specific needs or which apply minimum quotas for women's participation.

A transformational approach focuses on the meanings ascribed to gender, the benefits and burdens of responsibility that comes with how male and female genders are constructed, gendered power relationships and sexism. It involves developing a lens of male privilege and assumptions about gender that result in women (and their experiences) remaining invisible, or exposed and subjected to discriminatory practices and disadvantage based on gender. Gender equity analysis and action that adopts a transformational approach helps to challenge and change these assumptions, meanings and micro-cultures around gender for the benefit of all employees and the broader community.

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Standards to Achieve Gender Equality	Identifying the Barriers to Gender Equality	Actions	Action allocated to? (Names)	Completed by? (Dates)*	Measuring success	Completed
1.Data is collected that enables Council to analyse and monitor gender-based patterns in employment and recruitment, and how these patterns intersect with other forms of diversity.	This is a positive initial step in developing a local, evidenced based understanding of gender inequality in employment and recruitment practices.	 Determine what data is currently available and what further processes are required to acquire relevant quantitative data Develop and implement data collection processes in relation to gender and employment patterns.¹ Determine key areas of lack of gender diverse representation in employment and prioritise focus of actions. 			 Desegregated data in relation to gender and employment is available and distributed to Data collection tools and processes are developed and available to 	
2.Councillors, Council executives, senior managers, human resource managers and organisational development consultants participate in specialised professional development to ensure that they can lead the organisation on gender equity processes and strategies in recruitment and employment.	Develop recurrent training that assists management to develop: an in depth understanding of gender inequality in the workplace; the links to broader inequality and violence against women; their role in addressing gender equity as leaders in local government and organising whole of staff training.	 Consider pre-existing training in relation to gender, gender equity and gendered violence and determine gaps and priorities. Determine a regular training schedule and allocate resources. Develop an RFQ for facilitation of training (unless internal process only). Conduct training. Evaluation and ongoing skill development considerations. 			 Regular training schedule developed. Trainers allocated and training materials developed. Training completed. Development and implementation of evaluation processes, with emphasis on ongoing and follow up development. 	

¹ For example, gendered patterns of the formal and informal flexible and part time work arrangements, paternity/maternity/carers/family/compassionate leave as well as religious/spiritual leave, family violence leave etc.

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3.Employment and	Collect and analyse quantitative	1. Utilise quantitative data		1. Conduct qualitative data	
recruitment policies and	and qualitative data in relation to	discussed in section 1.		collection activities and utilise	
practices:	gender and employment in each			alongside quantitative data	
a. Work to address any	council service, including	2. Conduct qualitative data		outlined in section 1.	
gender inequalities	management structures, and	collection processes (e.g. focus			
and gender-	determine:	groups, interviews, workshops) to		2. Document localised themes	
stereotypical	- Key areas of disparity in	determine barriers to equitable		and patterns in relation to	
patterns in	representation of gender	gender representation.		barriers and challenges in	
workforce make-up	- Barriers to employment and			achieving gender equity.	
across Council	advancement in relation to	3. Develop key actions to address			
departments, levels	gender	barriers and challenges.		3. Document actions to	
of seniority and	Steps to address and eradicate			address barriers and	
employment status.	the gender related barriers.	Develop ongoing assessment		challenges and report to	
b. Do not disadvantage		processes to evaluate and refine			
or advantage		change, issues and benefits of key			
prospective		actions.			
employees based on				4. Evaluation processes	
gender.				carried out.	
gondon					
				5. Document	
				completion/refinements and	
				developments of actions and	
				report	
				to	

This Gender Equity Employment Analysis Tool was developed by Nillumbik Shire Council and Banyule City Council thanks to support from the Victorian Government and assistance of the Municipal Association of Victoria.